

APPENDIX I
 PRINCIPAL POLICY-MAKERS OF THE U.S. ARMY
 1939-1967

<u>Secretary of War</u>		<u>Chief of Staff</u>	
Harry L. Woodring	1939-40	1939-45	George C. Marshall
Henry L. Stimson	1940-45		
Robert P. Patterson	1945-47	1945-48	Dwight D. Eisenhower
Kenneth C. Royal	1947		
<u>Secretary of the Army</u>			
Kenneth C. Royal	1947-49	1948-49	Omar N. Bradley
Gordon Gray	1949-50	1949-53	J. Lawton Collins
Frank Pace, jr.	1950-53		
Robert T. Stevens	1953-55	1953-55	Matthew B. Ridgway
Wilbur M. Brucker	1955-61	1955-59	Maxwell D. Taylor
		1959-60	Lyman L. Lennitzer
Elvis J. Stahr, jr.	1961-62	1960-62	George H. Decker
Cyrus R. Vance	1962-64	1962-64	Earl G. Wheeler
Stephen B. Ailes	1964-65	1964-	Harold K. Johnson
Stanley R. Resor	1965-		

APPENDIX II

TABLE OF COMPARATIVE ENLISTED GRADES

	<u>1939</u>	<u>1945</u>	<u>1948</u>	<u>1955</u>	<u>1967</u>
E-9					SMG
E-8					1st Sgt M/Sgt
E-7	M/Sgt	M/Sgt 1st Sgt	M/Sgt 1st Sgt	M/Sgt 1st Sgt M/Sp	M/Sgt SFC PSG Sp-7
E-6	1stSgt T/Sgt	T/Sgt	SFC	SFC Sp-1 Cl	SFC S/Sgt Sp-6
E-5	S/Sgt	S/Sgt T-3	Sgt	Sgt Sp-2 Cl	S/Sgt Sgt Sp-5
E-4	Sgt	Sgt T-4	Cpl	Cpl Sp-3 Cl	Cpl Sp-4
E-3	Cpl	Cpl T-5	PFC	PFC	PFC
E-2	PFC	PFC	Pvt	Pvt	Pvt
E-1	Pvt	Pvt	Recruit	Pvt	Pvt

APPENDIX III
SELECTED ABBREVIATIONS

AAA	Anti-Aircraft Artillery
AAF	Army Air Forces
Abn	Airborne
Admin	Administrative
AEF	American Expeditionary Force
AFQT	Armed Forces Qualification Test
AFS	Active Federal Service
AG	Adjutant General
AGCT	Army General Classification Test
AGF	Army Ground Forces
AIT	Advanced Individual Training
AM	Amplitude Modulation
AR	Army Regulation
ASF	Army Service Forces
ASTP	Army Specialized Training Program
AUS	Army of the United States
AWOL	Absent Without Leave
ECT	Basic Combat Training
BDE	Brigade
Bn	Battalion
C's	C-Rations
CA	Coast Artillery Corps
Cal.	Caliber
CBR	Chemical, Biological, Radiological
C&GSC	Command and General Staff College
Chem	Chemical Corps

CMH	Congressional Medal of Honor
C.O.	Commanding Officer
CONARC	Continental Army Command
CONUS	Continental United States
CP	Command Post
Cpl	Corporal
DA	Department of the Army
DCSPER	Deputy Chief of Staff for Personnel (Army)
D.I.	Drill Instructor
Div	Division
D/R	Delinquency Report
D.S.	Drill Sergeant
DSC	Distinguished Service Cross
DSM	Distinguished Service Medal
DZ	Drop Zone
EM	Enlisted Man
Engr	Engineers, Corps of
Exec	Executive Officer
FA	Field Artillery
FY	Fiscal Year
G-1	Personnel Staff
G-3	Plans, Operations and Training Staff
G-5	Civil Affairs Staff
GED	General Education Development
G.I.	Government Issue; slang for "Enlisted Man"
Gov't	Government
Hq	Headquarters
HumRRO	Human Resources Research Office

I&E	Information and Education
Inf	Infantry
J - K	
Lmg	Light Machinegun
LTC	Lieutenant Colonel
LTG	Lieutenant General
MACV	Military Assistance Command, Vietnam
Med	Medical
MG	Major General
M.I.T.	Massachusetts Institute of Technology
mm	Millimeter
Mo	Month
MOS	Military Occupational Specialty
MP	Military Police
mph	Miles Per Hour
M/Sgt	Master Sergeant
M/Sp	Master Specialist
NATO	North Atlantic Treaty Organization
NCO	Non-Commissioned Officer
Noncom	Non-Commissioned Officer
OCS	Officer Candidate School
O.D.	Olive Drab
OJT	On-the-Job Training
OPO	Office of Personnel Operations
Ord	Ordnance Corps
PFC	Private First Class
Plat	Platoon

PQS	Promotion Qualification Score
Pro	Professional
Pro Pay	Proficiency Pay
PSG	Platoon Sergeant
Pub	Public House
Pvt	Private
PX	Post Exchange
QM	Quartermaster Corps
RA	Regular Army
Re-Up	Re-enlist
RFA	Reserve Forces Act
RIF	Reduction in Force
ROTC	Reserve Officers' Training Corps
Sp-1 Cl	Specialist 1st Class
Sp-2 Cl	Specialist 2d Class
Sp-3 Cl	Specialist 3d Class
Sp-4	Specialist 4th Grade
Sp-5	Specialist 5th Grade
Sp-6	Specialist 6th Grade
Sp-7	Specialist 7th Grade
SFC	Sergeant First Class
SFGA	Special Forces Group (Airborne)
Sgt	Sergeant
Sig	Signal Corps
SMG	Sergeant Major
SOB	Sonofabitch
SOP	Standing Operating Procedures
SPQS	Superior Performance Qualification Score
SR	Special Regulation
S/Sgt	Staff Sergeant
SSN	Specification Serial Number

T-3	Technician Third Class
T-4	Technician Fourth Class
T-5	Technician Fifth Class
TD	Table of Distribution; Tank Destroyer
TF	Task Force
TIG	Time-in-Grade
TIS	Time-in-Service
TM	Technical Manual
Tng	Training
TOE	Table of Organization and Equipment
Trans	Transportation Corps
Trk	Truck
T/Sgt	Technical Sergeant
U.S.	United States
USA	United States Army
US of A	United States of America
USAREC	United States Army Recruiting Command
USARV	United States Army, Vietnam
USATC	United States Army Training Command
USCONARC	United States Continental Army Command
USMC	United States Marine Corps
V	
WAC	Women's Army Corps
WD	War Department
WPA	Works Project Administration
X	
Yr	Year
Z	
1st Sgt	First Sergeant