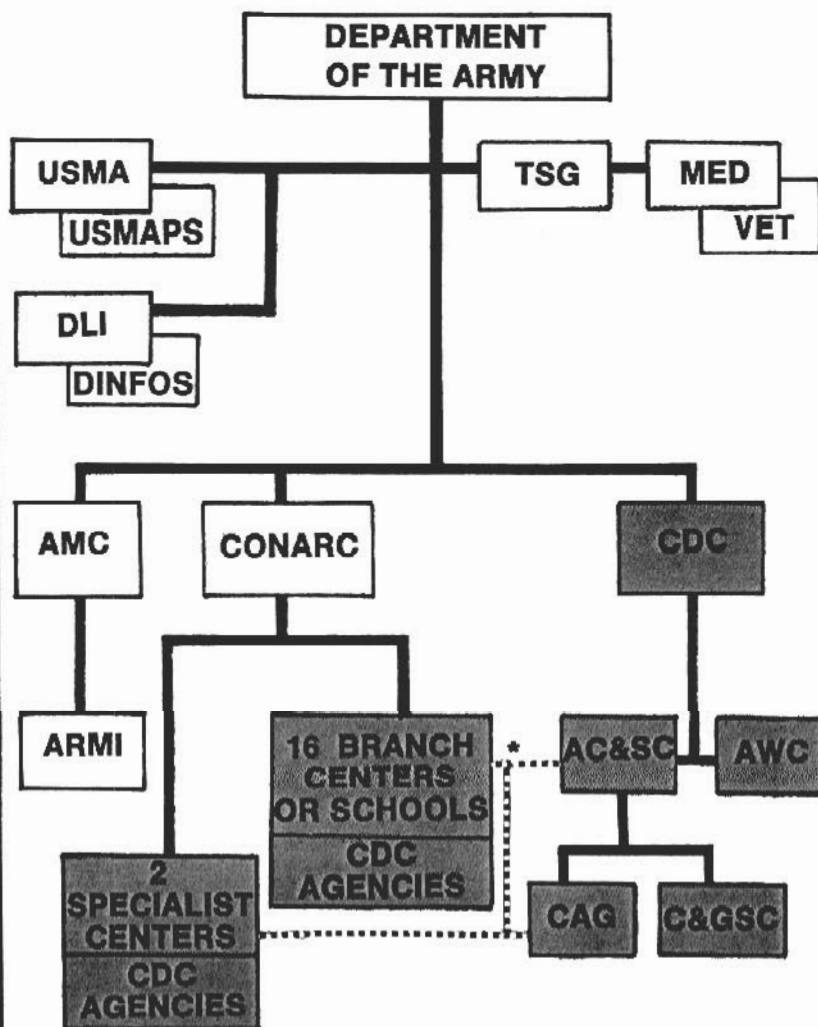




PROPOSED ORGANIZATIONAL STRUCTURE OF THE ARMY SCHOOL SYSTEM



* Doctrinal command lines to AC&SC or CSSG as appropriate

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THAT the Army's Officer Education System keeps stride with demands of today's progressive world is the significant conclusion of the Haines Board.

A main objective of the Board named for its president, Lieutenant General Ralph E. Haines Jr., was to make recommendations insuring that the Army continues to train and educate its officers to meet the defense challenges of the next decade.

Containing 74 individual recommendations, the report is currently being staffed within the Department of the Army. However, the report and its recommendations have not yet been approved and will not represent policy or proposed plans of the Department of the Army until approved by proper authority.

During the seven and one-half months the Haines Board was in session, its members visited more than 70 military and civilian educational institutions and industrial corporations. It also interviewed the head of every major staff agency on the Army General Staff as well as officials of several other governmental agencies. In addition, the Board sought the opinions of many Army commanders and many distinguished retired general officers.

The board was favorably impressed by the high level of instruction in Army schools, by the quality of student and the graduates, by the industry and in the civilian educational community, the military's public image was found to be favorable.

"For the Board, 'the parade of unstable institutions with resulting the school system believes that the demands, pressures and motivate. Despite the Army school considers the direction make the system current needs the next One significant increase the percentage of Regular to four Military Academy currently (four years). Changing the non-Regular apt doctors a three years. Although percent of officers now recommend goal of 100. Another r publish a p ted men fields par Army. Soling, the Officer C Board of fo ns in is, Com Data P

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The Haines Board Recommendations

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"For the past decade," noted the Board, "the Army has faced a parade of acute situations in an unstable international environment with resulting heavy pressures on the school system. The Board believes that the system has met these demands, producing well-trained and motivated people."

Despite the general excellence of the Army school system, the Board considers that certain adjustments in direction and operations would make the system more responsive to current needs and the challenge of the next decade.

One significant proposal is to increase the period of obligated service of Regular Army officers from three to four years (similar to U. S. Military Academy graduates who are currently obligated to serve four years). Also recommended is changing the period of obligation of non-Regular Army officers (except doctors and dentists) from two to three years.

Although the Board found that 50 percent of the Regular Army officers now have a college degree, it recommends that the Army set a goal of 100 percent.

Another recommendation is to establish a program for selected enlisted men to complete schooling in fields particularly required by the Army. Upon completion of schooling, the individual would attend Officer Candidate School.

The Board advocates the establishment of formal officer specialist programs in the fields of Systems Analysis, Comptroller, and Automatic Data Processing. As soon as

practicable, the common-type automatic data processing specialist training should be concentrated at a single Army facility.

It also recommends that automatic data processing instruction in the curriculum of career schools be augmented and that a progressive automatic data processing elective program be offered in selected branch school advanced courses and the Army colleges.

Under the subject of command and staff schooling, the Board urges the Army to seek legislative authority for the Command and General Staff College to grant the degree of Master of Military Art and Science to students who successfully complete the graduate study program. It also proposes that attendance at command and staff colleges and the Armed Forces Staff College be equated for the purpose of career progression and that selected Army officers normally attend only one.

Also proposed was that the completion of preparatory extension courses be a prerequisite for attending the branch advanced and Command and General Staff College courses and that the entire Command and General Staff College extension course be completed by Active Army officers who are not selected for resident instruction by the end of their 15th year of service.

The Board recommends that attendance at branch advanced courses be limited to captains with four through nine years of service and that attendance at the Command and General Staff College be restricted to majors and lieutenant

colonels with nine through 15 years of service.

That the Army War College establish an extension course program for officers of all components also is recommended by the Haines Board.

In the area of intelligence training, the board proposes that the Intelligence orientation and advanced career courses currently conducted at the Army Intelligence and Army Security Agency School be placed under the operational control of the U. S. Army Intelligence School, pending a merger of the two schools.

Other recommendations put forth by the Board include: a progressive career pattern for warrant officer aviators; all Army schools should establish a Commandant's List, similar to the Dean's List in a civilian college; replacing associate courses with a new type mobilization course for certain categories of officers; and use of electives at various levels of career courses for intellectual challenge, diversity, and an opportunity for study in depth in certain areas.

Members of the Board, besides General Haines, were Major General Charles Billingslea, Brigadier General Jack E. Babcock, Brigadier General (Ret.) Henry C. Newton, Brigadier General Charles B. Smith, Colonel William G. Applegate, Colonel Mahlon E. Gates, Colonel Newton F. Heuberger, Colonel Lloyd E. Patch, Lieutenant Colonel Kibbey M. Horne and Dr. Thornton L. Page, consultant.



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COVER: Imagine transporting a military port the size of Charleston, South Carolina, to Southeast Asia, and you have only begun to map the dimensions of the logistic miracle wrapped up in the words Cam Ranh Bay. In a year of titanic activity, Army Engineers and Transportation Corps have converted a natural harbor of scorching sand dunes into a complex of piers, airports, warehouses, dock facilities to strengthen the sinews of the Vietnam war effort. (See page 40.) Cover art by Gordon Phillips of Snowden-Nett Studio.